

## **Financial Statements**

## **Ontario Association of Architects**

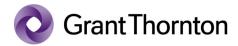
November 30, 2019

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## Independent auditor's report

#### To the Members of Ontario Association of Architects

#### Opinion

We have audited the financial statements of Ontario Association of Architects ("the Organization"), which comprise the statement of financial position as at November 30, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Ontario Association of Architects as at November 30, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

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In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
  of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
  and, based on the audit evidence obtained, whether a material uncertainty exists related to
  events or conditions that may cast significant doubt on the Organization's ability to continue as a
  going concern. If we conclude that a material uncertainty exists, we are required to draw attention
  in our auditor's report to the related disclosures in the financial statements or, if such disclosures
  are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained
  up to the date of our auditor's report. However, future events or conditions may cause the
  Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Grant Thouton LLP

Markham, Canada March 5, 2020

Chartered Professional Accountants Licensed Public Accountants

Ontario Association of Architects Statement of Operations		0040
Year ended November 30	2019	2018
Revenue		
Annual membership fees	\$ 4,333,555	\$ 4,022,291
Other annual fees and related revenue	1,942,522	1,817,280
Rental and other income from Pro-Demnity Insurance	.,•,•	1,011,200
Company (Note 6(b))	11,833	7,002
Investment income	100,828	82,541
Examination for Architects in Canada (ExAC) fees (Note 8)	79,350	66,585
Conference and annual meeting	629,546	1,106,077
Admission course fees	27,379	20,265
Continuing education	4,938	9,500
Practice management course	37,044	78,057
Sale of publications and other	18,326	36,234
Classifieds income	23,413	31,625
	7,208,734	7,277,457
Expenses (Schedule)		
Salaries and related benefits	2,682,839	2,512,066
Direct program	2,173,044	2,761,316
Building, office services and operating	1,211,540	783,664
Legal fees	218,101	316,204
	6 296 624	6 272 250
	6,285,524	6,373,250
Excess of revenue over expenses before other items	923,210	904,207
Leasing and moving costs	(140,390)	(377,568)
Insurance claim proceeds	-	96,695
Net income (loss) from investment in Pro-Demnity Insurance		
Company (Note 6(a))	2,027,137	<u>(415,224</u> )
Excess of revenue over expenses	\$ 2.809.957	\$ 208,110
Excess of revenue over expenses	<u>\$ 2,809,957</u>	<u>\$ 208,11</u>

# Ontario Association of Architects

## **Ontario Association of Architects** Statement of Changes in Members' Equity Year ended November 30

	Legal reserve	Pro-Demnity Insurance Company (internally restricted)	Major capital reserve (internally restricted)	Operating reserve (internally restricted)	Property and equipment	Unrestricted	Total 2019	Total 2018
Balance, beginning of year	\$ 42,500	\$ 26,625,402	\$ 268,402 \$	764,627 \$	6,936,406	\$ 1,446,345	\$ 36,083,682	\$ 35,875,572
Excess (deficiency) of revenue over expenses		2,027,137	-	-	(654,594)	1,437,414	2,809,957	208,110
Invested in property and equipment	-	-	-	-	5,362,658	(5,362,658)	-	-
Advances from long-term debt		· -	-	-	(4,849,700)	4,849,700	-	-
Repayment of long-term debt	-	-	-	-	16,166	(16,166)	-	-
Transfers To internally restricted funds From internally restricted funds	10,000		210,000 (217,167)	-	-	(220,000) <u>217,167</u>	:	- 
Balance, end of year	\$ 52,500	\$ 28,652,539	\$ 261,235 \$	764,627 \$	6,810,936	\$ 2,351,802	\$ 38,893,639	\$ 36,083,682

### Ontario Association of Architects Statement of Financial Position

Statement of Financial Position November 30	2019	2018
Assets		
Current		
Cash	\$ 485,176	\$ 383,575
Short-term deposits	3,890,342	2,900,000
Accounts receivable (Note 4)	85,948	222,486
Receivable from Committee for the Examination for Architects in		,
Canada (CExAC) (Note 8)	263,363	240,684
Inventories	16,801	14,583
Prepaid expenses	419,894	271,137
	5,161,524	4,032,465
Property and equipment (Note 5)	11,644,470	6,936,406
nvestment in Pro-Demnity Insurance Company (Note 6(a))	• •	26,625,402
investment in Pro-Deminity insurance Company (Note o(a))	28,652,539	20,025,402
	\$ 45,458,533	\$37,594,273
Liabilities Current Accounts payable and accrued liabilities (Note 7) Payable to Committee for the Examination for Architects in Canada (CExAC) (Note 8) Deferred revenue (Note 10) Current portion of long-term debt (Note 11)	<ul> <li>\$ 467,254</li> <li>783,091</li> <li>481,015</li> <li>193,988</li> <li>1,925,348</li> <li>4,639,546</li> </ul>	\$ 342,876 704,300 463,415 
	0 504 004	
	6,564,894	1,510,591
Members' equity		
Invested in:		
Pro-Demnity Insurance Company (internally restricted)	28,652,539	26,625,402
Major capital reserve (internally restricted)	261,235	268,402
Operating reserve (internally restricted)	764,627	764,627
Legal reserve (internally restricted)	52,500	42,500
Property and equipment	6,810,936	6,936,406
	2,351,802	1,446,345
Intestricted	2,331,002	1,440,343
Unrestricted		
Unrestricted	38,893,639	36,083,682

On behalf of the Council

Susan Speigel, Senior Vice President and Treasurer

Kristi Doyle, Executive Director

See accompanying notes and schedule to the financial statements.

Statement of Cash Flows Year ended November 30	2019	2018
Increase (decrease) in cash and cash equivalents		
Operating Excess of revenue over expenses Items not affecting cash	\$ 2,809,957	\$ 208,110
Amortization of property and equipment Net (income) loss from investment in Pro-Demnity	654,594	347,008
Insurance Company	(2,027,137)	415,224
	1,437,414	970,342
Change in non-cash working capital items		
Accounts receivable	136,538	(104,745
Receivable from CExAC Inventories	(22,679) (2,218)	(18,115) 4,417
Prepaid expenses	(148,757)	(41,538
Accounts payable and accrued liabilities	124,378	64,285
Payable to CExAC	78,791	(22,196
Deferred revenue	17,600	25,711
	183,653	<u>(92,181</u>
	1,621,067	878,161
Investing		
Purchase of short-term deposits	(7,268,342)	(11,400,000
Proceeds on disposal of short-term deposits	6,278,000 (5,262,658)	14,500,000
Purchase of property and equipment	<u>(5,362,658</u> )	(3,911,233
	<u>(6,353,000</u> )	(811,233
Financing		
Advances from long-term debt Repayment of long-term debt	4,849,700 <u>(16,166</u> )	-
Repayment of long-term debt		·
	4,833,534	
Net increase in cash during the year	101,601	66,928
Cash		
Beginning of year	383,575	316,647
End of year	\$ 485,176	\$ 383,575

November 30, 2019

#### 1. Purpose of the Ontario Association of Architects

Ontario Association of Architects (the "Association" or "OAA") regulates the practice of architecture and governs its members in accordance with the Architects Act. The Association is a non-profit organization under the Income Tax Act and is therefore not subject to either federal or provincial income taxes.

#### 2. Role of auditors and the Audit Committee

The external auditors have been appointed by the members pursuant to the Architects Act. Their responsibility is to conduct an independent and objective audit of the financial statements in accordance with Canadian auditing standards and report thereon to the members. The independent auditor's report outlines the scope of their audit and their opinion.

The principal responsibilities of the Audit Committee are to see that accounting policies and internal controls are established and followed, and that the Association issues financial statements that are balanced and present a reasonable assessment of its financial position.

#### 3. Summary of significant accounting policies

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organization (ASNPO), the more significant of which are outlined below:

#### Use of estimates

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from these estimates.

The investment in Pro-Demnity Insurance Company ("Pro-Demnity") and net income from OAA's investment in Pro-Demnity Insurance Company are subject to significant management estimate as a result of Pro-Demnity's provision for unpaid claims. There are several sources of uncertainty that are considered by Pro-Demnity in estimating the amount that will ultimately be paid on these claims. Changes in the estimate of the provision can be caused by receipt of additional claim information, changes in judicial interpretation of contracts, or significant changes in the severity or frequency of claims from historical trends.

#### **Financial instruments**

The Association's financial instruments comprise cash, short-term deposits, accounts receivable, receivable from CExAC, accounts payable, payable to CExAC and long-term debt.

Financial assets and financial liabilities are initially recognized at their fair value.

The Association subsequently measures all financial assets and financial liabilities at amortized cost. The carrying value of cash, short-term deposits, accounts receivable, and accounts payable approximate fair value due to their short-term nature.

November 30, 2019

#### 3. Summary of significant accounting policies (continued)

#### Inventories

Inventories are recorded at the lower of cost and net realizable value and are relieved on a first-in, first-out basis.

#### Property and equipment

Property and equipment are recorded at cost. Contributed property and equipment are recorded at fair value at the date of contribution. Amortization is provided on a straight-line basis over the estimated useful lives of the assets at the following rates:

Building	40 years
Building additions	10-20 years
Furniture and equipment	10 years
Computer equipment	5 years
Website and database costs	5 years

All costs related to the building review and improvements were expensed until such time that the renovation plan was formally approved. Costs subsequently incurred related to direct construction or development costs, such as materials and labour, are capitalized.

#### Investment in Pro-Demnity Insurance Company

The investment in Pro-Demnity, a wholly-owned subsidiary, is accounted for using the equity method whereby the initial investment is recorded at cost and is subsequently adjusted to reflect the Association's pro-rata share of post-acquisition earnings and capital transactions of Pro-Demnity. Details of Pro-Demnity are disclosed in Note 6.

#### Investment in Ontario Association for Applied Architectural Sciences (OAAAS)

The investment in OAAAS, a wholly-owned subsidiary, is not consolidated. Details of OAAAS are disclosed in Note 9.

#### Members' equity

The Association's Council can internally restrict members' equity to be held for specific purposes. These internally restricted amounts are not available for other purposes without the approval of Council.

Members' equity comprises:

(a) Invested in Pro-Demnity Insurance Company (internally restricted)

Members' equity in Pro-Demnity represents the Association's investment in Pro-Demnity accounted for using the equity method.

(b) Invested in major capital reserve (internally restricted)

The major capital reserve represents amounts internally restricted by Council for major capital maintenance, repair or replacement that cannot be otherwise funded in a single budget year through the OAA's existing annual operating budget.

November 30, 2019

#### 3. Summary of significant accounting policies (continued)

(c) Invested in operating reserve (internally restricted)

The operating reserve represents amounts internally restricted by Council to ensure the stability of ongoing operations of the organization.

(d) Invested in legal reserve (internally restricted)

The legal reserve fund was established in 2017, and represents amounts internally restricted by Council to provide a source of sustained funding for the legal costs related to Discipline and Act Enforcement that cannot be otherwise funded in a single budget year through the OAA's existing annual operating budget.

(e) Invested in property and equipment

Members' equity invested in property and equipment represents the net book value of property and equipment less any indebtedness thereon.

(f) Unrestricted

Unrestricted members' equity represents the net resources of the Association not internally restricted or related to the Association's net investment in its property and equipment.

#### Revenue recognition

Annual membership fees and other annual fees are recognized as revenue over the period to which they relate. Deferred revenue represents annual membership fees, sponsorships, and continuing education fees received in advance.

Conference and annual meeting, rental revenues, admission course fees and classifieds income are recognized as income when the service is provided. Continuing education, Examination for Architects in Canada (ExAC) fees, and practice management course fees are recognized at the time that the course and exam, respectively, are delivered. Publication sales are recognized when the goods have been delivered.

Investment income is recorded as revenue in the year it is earned.

#### **Donated services**

The work of the Association benefits from the voluntary services of many members. Since their services are not normally purchased by the Association and because of the difficulty of determining their fair value, donated services are not recognized in these statements.

November 30, 2019

#### 3. Summary of significant accounting policies (continued)

#### **Capital disclosures**

The Association's capital comprises members' equity.

The Council's objective is to maintain an unrestricted balance sufficient to meet both the annual working capital requirements and the annual maintenance of the property and equipment. The annual budget is prepared by the Association's staff and reviewed by the Senior Vice President and Treasurer, and Budget Committee. The Senior Vice President and Treasurer, and Budget to Council for approval. Monthly financial results are monitored by the Senior Vice President and Treasurer, and Treasurer, and reported to Council quarterly.

Pro-Demnity was created by the Association for the purpose of being an insurer dedicated to the underwriting of architects' liability coverages. The Association is the sole shareholder. Council reviews the financial results of Pro-Demnity to ensure it is meeting its objective. Pro-Demnity provides the Association with an annual budget and strategy. Financial results are provided by Pro-Demnity and reviewed by Council on a quarterly basis. In addition, three Council members of the Association are members of the Board of Directors of Pro-Demnity.

The purpose of the operating reserve is to ensure the stability of the mission, programs, employment, and ongoing operations of the Association in the event of a sudden or unexpected negative change in revenue that would affect the provision of services to members.

The operating reserve is intended to provide an internal source of funds for situations such as a sudden unforeseen increase in expenses, one-time unbudgeted expense, unanticipated loss in funding, or uninsured loss and gaps in cash flow resulting from the uneven receipt of revenue relative to expenses within the budget year. The operating reserve may also be used for one-time, nonrecurring expenses that would build long-term capacity, such as staff development or education, research and development, or investment in infrastructure. It is to be stressed that such development is expected to be extraordinary and not be a source of continuing education or planned development.

The purpose of the major capital reserve is to provide a source of sustained funding for capital maintenance and repair as well as capital improvements that cannot be otherwise funded in a single budget year through the OAA's existing annual operating budget for repair and maintenance of the building.

The purpose of the legal reserve fund is to provide an internal source of sustained funding for the legal costs related to Discipline and Act Enforcement that cannot be otherwise funded in a single budget year through OAA's existing annual operating budget for meeting the Association's requirements to govern the profession in order that the public interest be protected. The reserve is not intended to provide funding for insurable losses, nor for operating expenses but is strictly reserved for legal expenses that cannot otherwise be funded.

November 30, 2019

#### 4. Accounts receivable

	 2019	 2018
Miscellaneous receivables, net of prepaid fees GST/HST Accrued interest	\$ (9,286) 46,287 <u>48,947</u>	\$ (8,188) 202,074 <u>28,600</u>
	\$ 85,948	\$ 222,486

#### 5. Property and equipment

			2019	2018
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land Building Building additions Furniture and equipment Computer equipment Website and database costs	\$ 470,000 10,812,854 1,724,072 549,481 563,223 396,996	\$ - (1,269,071) (1,043,316) (108,166) (297,511) (154,092)	\$ 470,000 9,543,783 680,756 441,315 265,712 242,904	\$ 470,000 5,828,666 249,260 83,482 225,252 79,746
	\$ 14,516,626	\$ (2,872,156)	\$ 11,644,470	\$ 6,936,406

Building includes \$Nil (2018 - \$4,328,666) (Note 11) that is not yet being amortized as it is a project in process.

Website and database costs includes \$11,003 (2018 - \$102,740) of costs incurred relating to the development of OAA's website.

#### 6. Pro-Demnity Insurance Company

(a) The Association's wholly-owned subsidiary, Pro-Demnity, has not been consolidated in these financial statements but accounted for using the equity method (Note 3). The Association's investment in Pro- Demnity is as follows:

	2019	2018
Investment in Pro-Demnity, beginning of year Net income (loss) of Pro-Demnity for the year	<u>\$ 26,625,402</u>	<u>\$ 27,040,626</u>
ended December 31	874,191	644,264
Other comprehensive income (loss) for the year ended December 31	1,152,946	(1,059,488)
Comprehensive income (loss)	2,027,137	<u>(415,224</u> )
Investment in Pro-Demnity, end of year	\$ 28,652,539	\$26,625,402

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#### 6. Pro-Demnity Insurance Company (continued)

A financial summary of Pro-Demnity as at December 31 (its fiscal year end) is as follows:

	2019	2018
Financial position Total assets	<u>\$ 118,928,691</u>	\$ 104,890,868
Total liabilities Shareholder's equity	\$ 85,269,652 <u>33,659,039</u>	\$ 73,258,966 <u>31,631,902</u>
	<u>\$ 118,928,691</u>	\$ 104,890,868
Results of operations Net premiums earned Net claims and claim adjustment expenses	\$ 15,080,625	\$ 13,581,733
incurred	13,904,309	12,462,482
Underwriting income before expenses and commissions Operating expenses, commissions and	1,176,316	1,119,251
premium tax	3,529,756	3,179,912
Net underwriting loss Net investment income	(2,353,440) <u>3,275,323</u>	(2,060,661) 2,764,301
Income before income taxes	921,883	703,640
Income taxes	47,692	59,376
Net income for the year	874,191	644,264
Other comprehensive income for the year	1,152,946	(1,059,488)
Comprehensive income (loss) for the year	\$ 2,027,137	\$ (415,224)
Cash flows Cash flows from operating activities Cash flows from investing activities Cash flows from financing activities	\$    8,144,745 (5,579,512) <u>(81,906</u> )	
Net increase in cash	\$ 2,468,327	\$ 2,518,051
(b) Rental and other income from Pro-Demnity comprises:		
	2019	2018
PCS transfer Recognition of deferred revenue for server room reimbursement	\$	2,646 <u>4,356</u>
	<u>\$ 11,833</u>	\$ 7,002

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#### 6. Pro-Demnity Insurance Company (continued)

The lease agreement and the Master Services agreement between the Association and Pro-Demnity ended August 15, 2017 and was not extended.

All transactions are recorded at their exchange amount.

#### 7. Examination for Architects in Canada (ExAC)

The Association has entered into an agreement with the ten other provincial and territorial associations to manage the ExAC examination process and the associated Committee for the Examination for Architects in Canada (CExAC). The agreement outlines how revenues are to be allocated and how costs, primarily related to the development of the exam, are to be recovered. The Association has been appointed to act as the administrator of the program.

2019

2018

The amounts included in the financial statements are as follows:

Accounts receivable (jurisdiction exam fees to be received in 2020)	\$ 263,363	\$ 240,684
Accounts payable (represents the CExAC Maintenance Fund Account balance to cover 2020 expenses and approved reserve)	\$ 783,091	\$ 704,300
Association's portion of jurisdictional exam fees (included in ExAC fees revenue)	\$ 79,350	\$ 66,585
Association's ExAC exam administration (included in Schedule of Expense - direct program expense)	\$ 58,743	\$ 43,183

November 30, 2019

#### 8. Ontario Association for Applied Architectural Sciences

In 2011, the Association assumed 100% control of Ontario Association for Applied Architectural Sciences (OAAAS). OAAAS recognizes technologists in the building discipline. OAAAS offers a program that allows qualified individual technologists who are focused in building design to advance their professional status. Ultimately, through licensure by the Association, qualified members will be able to perform certain architectural services. A Licensed Technologist OAA will have the legal right to design larger restaurants, taller houses and taller low-rise apartment buildings.

The program recognizes three categories of building designers: Associate OAAAS, Technologist OAAAS, and Licensed Technologist OAA. The OAAAS serves as a forum for establishing the education, experience and examination requirements for all three levels.

A financial summary of OAAAS as at November 30 (its fiscal year end) is as follows.

			2019	 2018
Fin	ancial position Total assets	\$	48,571	\$ 51,343
	Total liabilities Net assets	\$	13,125 35,446	\$ 15,897 <u>35,446</u>
		\$	48,571	\$ 51,343
Re	sults of operations Total revenue Total expenses	\$	68,094 142,278	\$ 67,411 <u>118,978</u>
	Deficiency of revenue over expenses before undernoted:		(74,184)	(51,567)
	OAA contributions		74,184	 51,567
	Excess of revenue over expenses	\$		\$ -
Ca	sh flows Cash flows from (to) operating activities	\$	(28,131)	\$ 32,591
Dui	ing the year, the Association paid \$62,299 (2018 - \$77,564) to OA	AAS		
9.	Deferred revenue		2019	 2018

Annual membership fees, sponsorships, and Continuing Education fees Server room income from Pro-Demnity	\$ 481,015 -	\$ 447,203 8.712
Sponsorship income	 	 7,500
	\$ 481,015	\$ 463,415

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#### 10. Long-term debt

The Association entered in to a non-revolving, fixed interest rate term loan of \$4,849,700 in October 2019. The loan is secured by a collateral mortgage in the amount of \$4,850,000 providing a fixed charge over 111 Moatfield Drive, and a general security agreement. The purpose of the facility is to fund a portion of the building renovation.

		2019		2018
Term loan bearing interest at 4.06% per annum, payable in monthly instalments of \$16,166 plus interest, and due October 2024.	\$	4,833,534	\$	_
Less current portion		(193,988)		<u> </u>
Long-term portion	<u>\$</u>	4,639,546	<u>\$</u>	<u> </u>
Estimated principal repayments are as follows:				
2020 2021 2022 2023 2024 and thereafter	\$	193,988 193,988 193,988 193,988 4,057,582 4,833,534		

During the year, interest paid on the loan was \$16,723.

#### 11. Building initiative

Included in Council, committees, task groups (Schedule of Expenses) are costs of \$Nil (2018 - \$Nil) incurred related to the building initiative. In addition, \$4,151,641 (2018 - \$3,750,083) of costs have been capitalized as part of building. All costs capitalized to date on the project have been funded by the major capital reserve fund. Building renovations costs expensed in the current year \$Nil (2018 - \$Nil)

Total cumulative costs are as follows:

	2019	2018
Building renovation costs expensed Building renovation costs capitalized	\$ 499,579 <u>8,480,307</u>	\$ 499,579 <u>4,328,666</u>
	<u>\$ 8,979,886</u>	<u>\$ 4,828,245</u>

#### 12. Employee future benefits

The Association provides a defined contribution pension plan for voluntary participants. Total employer contributions were \$90,254 (2018 - \$79,812). There are no further funding requirements.

November 30, 2019

#### 13. Trust funds

The Association holds in trust the following funds, which have not been included in these financial statements:

	2019	 2018
Architectural Guild Prize Fund Ontario Association of Architects	\$2	\$ 184
Trust Fund Scholarships DaVinci Trust Fund Plachta Fund	15,778 1,171 <u>104,304</u>	 15,684 1,171 <u>93,173</u>
	<u>\$ 121,255</u>	\$ 110,212

Income from grants and interest of \$31,829 (2018 - \$31,874) were recognized during the year. Prizes and medals of \$20,786 (2018 - \$41,101) were paid during the year.

#### 14. Financial instruments

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below.

#### Credit risk

Credit risk is the risk of financial loss occurring as a result of a counterparty to a financial instrument failing to discharge an obligation or commitment that it has entered into with an organization. The Association's main credit risk relates to its accounts receivable and its receivable from CExAC. The Association provides for its exposure to credit risk by dealing with counterparties it believes to be credit worthy, and by creating an allowance for doubtful accounts when appropriate. As at November 30, 2019, the allowance for doubtful accounts is \$Nil (November 30, 2018 - \$Nil).

#### Interest risk

Interest rate price risk is the risk that the fair value of a fixed interest bearing financial instrument will fluctuate due to changes in market interest rates. Interest rate cash flow risk is the risk that the cash flows of the Association will fluctuate due to changes in market interest rates on variable interest bearing financial instruments. The Association is subject to interest rate price risk on its short-term deposits, and its fixed interest rate long-term debt. It is management's opinion that the Association is not exposed to significant interest rate risks arising from its financial instruments.

#### Market risk

The Association is exposed to certain market risks which cause the fair value of investments to fluctuate. To protect against this risk, management has developed an investment policy which requires investments to meet specific requirements. As a result, it is management's opinion that the Association is not exposed to significant market risk arising from financial instruments.

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#### 14. Financial instruments (continued)

#### **Currency risk**

Currency risk is the risk to the Association's earnings that arises from fluctuations of foreign exchange rates and the degree of volatility of these rates. It is management's opinion that the Association is not exposed to significant currency risk arising from its financial instruments as the number of foreign exchange transactions is limited.

#### Liquidity risk

Liquity risk is the risk that the Association will encounter difficulty in raising funds to meet commitments associated with its financial liabilities. The Association is exposed to liquidity risk mainly in respect to its current liabiltiies and long-term debt.

The Association manages its liquidity risk by forecasting cash flows from operations, investing and financing activities to ensure that it has sufficient funds available to meet current and foreseeable financial obligations. As a result, it is management's opinion that the Association is not exposed to significant liquidity risk arising from its financial instruments.

Ontario Association of Architects Schedule of Expenses		
Year ended November 30	2019	2018
Salaries and related benefits	<u>\$ 2,682,839</u>	<u>\$ 2,512,066</u>
Direct program		
Conference	809,235	1,039,140
Council, committees, task groups	513,505	642,946
Communications/public information	257,248	383,778
Media relations program	69,370	173,533
Society funding and other contributions	204,368	175,946
Liaison with Government and other	106,081	149,952
Continuing education	64,603	73,178
Examination for Architects in Canada (Note 8)	58,743	43,183
Admission course	24,126	42,284
Member and practice surveys	29,078	-
Uncollectible accounts	1,600	-
Sale of publications and other	24,878	25,902
Practice consultation service	10,209	11,474
	2,173,044	2,761,316
Building, office services and operating		
Building	268,449	140,041
Amortization of property and equipment		
Computer equipment	110,522	113,716
Building additions	137,074	115,550
Building	269,071	62,500
Website and database costs	79,399	38,351
Furniture and equipment	58,528	16,891
OAAAS (Note 9)	62,299	77,564
Printing and office supplies	61,022	55,318
Computer	33,543	36,491
Insurance	34,500	33,825
Telephone, internet access/hosting	33,590	33,480
Postage	27,666	30,273
Professional fees	28,281	24,095
Fees processing charges	7,596	5,569
	1,211,540	783,664
Legal fees		
Prosecutions and injunctions	79,988	150,112
Discipline hearings and appeals	99,402	112,554
General	38,711	53,538
	218,101	316,204
	<u>\$ 6,285,524</u>	<u>\$ 6,373,250</u>